

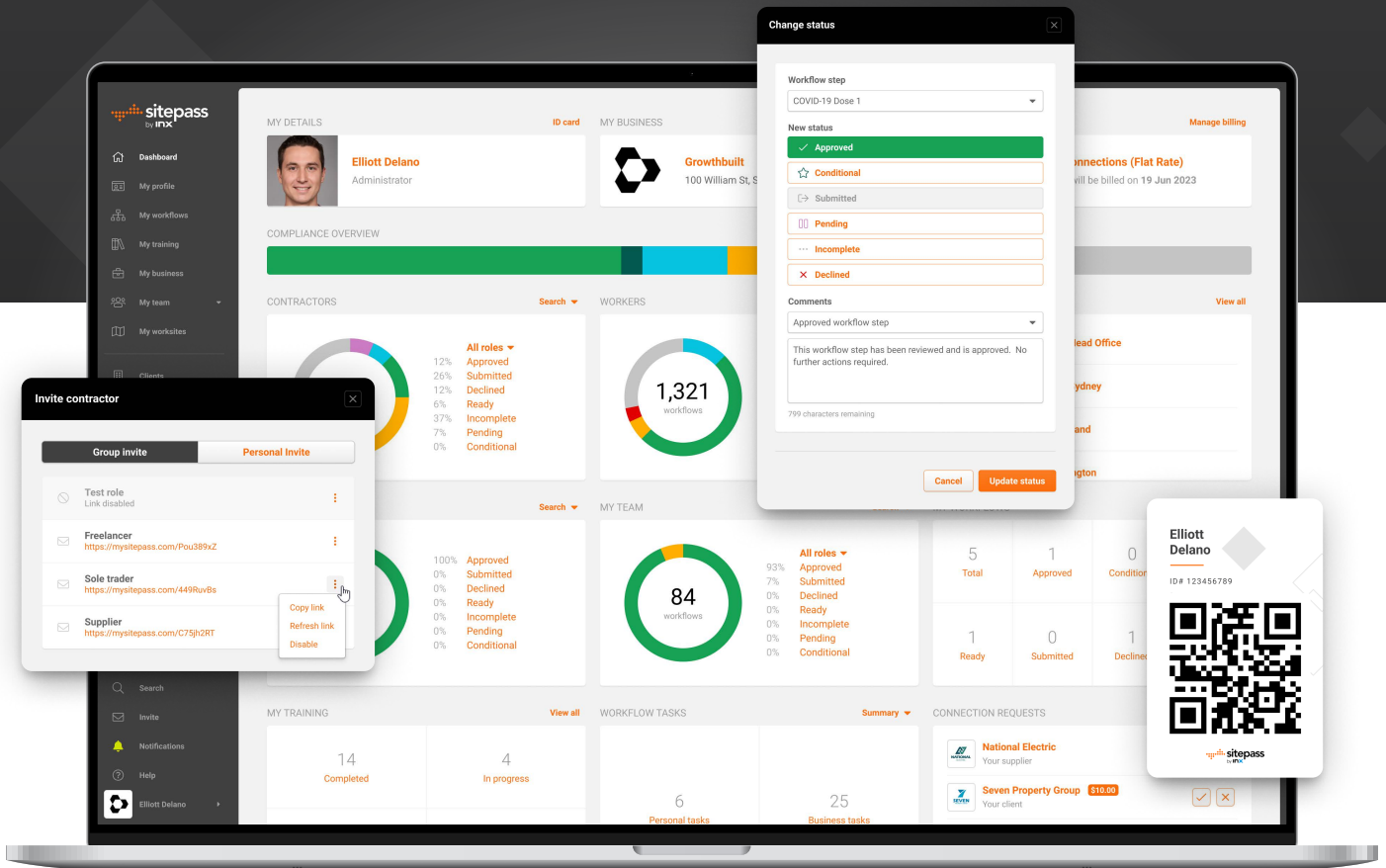
CASE STUDY

Growthbuilt's pandemic response keeps them ahead of the curve





Growthbuilt is a leading Tier 2 design and construction company based in NSW, Australia. They currently engage over 120 subcontractor companies across nine sites, representing over 1,300 workers.



OVERVIEW

During the COVID-19 pandemic, the NSW Government placed regulatory restrictions on building companies and how they had to operate, including mandatory tracking of vaccination status and negative test results.

Growthbuilt were quick to respond to the COVID-19 pandemic due to the company's structure and agility of their leadership team and workforce. They implemented Sitepass by INX as a platform to manage COVID-19 and have since remained ahead of the curve in their pandemic response by monitoring the government and construction industry's position.

This action ensured that during a time of societal upheaval, Growthbuilt's projects remained on time, on budget, and completed with a strong focus on everyone's safety.

“Implementing a completely objective system without risk of human prejudice has brought consistent standardisation of process across the business and all sites. There is a single set of rules for everybody.”

Don Zakroczymski, Head of WHS&E at Growthbuilt



THE CHALLENGE



9

SITES



40+

PROJECTS



1400+

USERS



72h

INTERVALS

In June 2021 when the COVID-19 Delta variant breakout occurred in NSW, the government and construction industry's position on building and construction workers changed from deeming construction as essential workers to imposing tight measures for them to continue operating. These measures included social distancing rules, the closure of breakrooms, check-in check-out system requirements, mandatory periodical COVID-19 tests commonly taken at 72 hour intervals and secure records to prove test results, vaccination status and exemptions.

With over 90 projects completed in Sydney and a growing list of future developments in question, Growthbuilt, like many building and construction companies in Australia, were not in a position to slow down their business.

To manage the changing operating restrictions, Growthbuilt required a solution to not only track COVID vaccinations but needed to integrate contractor management, visitor management, risk compliance, communications, and data control, and have this accessible for their workforce immediately.

✓ **APPROVED**

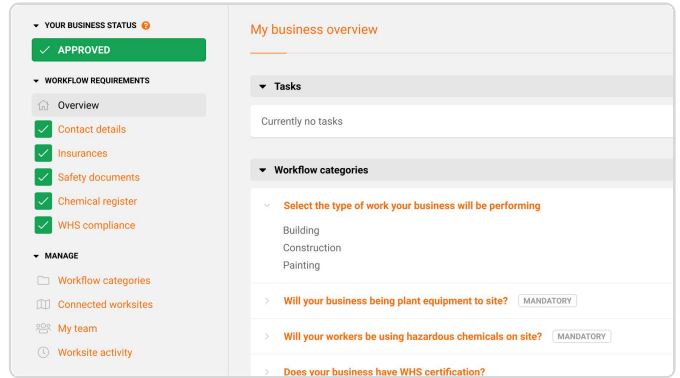
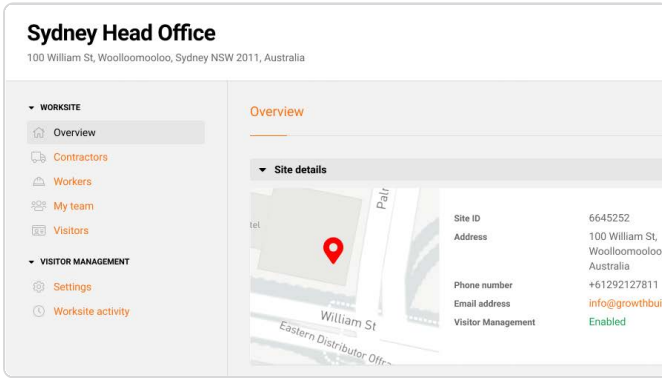
✗ **DECLINED**

➔ **SUBMITTED**

⋮ **INCOMPLETE**

⚠ **PENDING**

THE SOLUTION



Working quickly to ensure their staff's safety while maintaining their project progression, Growthbuilt engaged Sitepass by INX. To start, Growthbuilt implemented the solution's pre-qualification and visitor management capabilities on two sites and has since expanded this to all nine active sites, including the Head Office, representing over 1,400 active users who enter and work at these sites.

Sitepass by INX's workflows were used to modify onboarding requirements to include necessary training records and COVID-19 documentation including tests and vaccination records. The visitor management system helped to monitor and limit the number of workers on site, as well as restricting access if the worker had not provided an approved COVID-19 vaccination status. The inbuilt messaging features included in Sitepass by INX ensured Growthbuilt could effectively communicate to their 1,300+ workers on site any changes they needed to follow with the new compliance requirements.

“The system will work for both mandatory vaccination and non-mandatory vaccination sites, because the aim of the exercise is to have immediate reliable data to assist you to put into action your COVID-19 Safety Plan should a worker present as positive or potentially positive for COVID-19.”

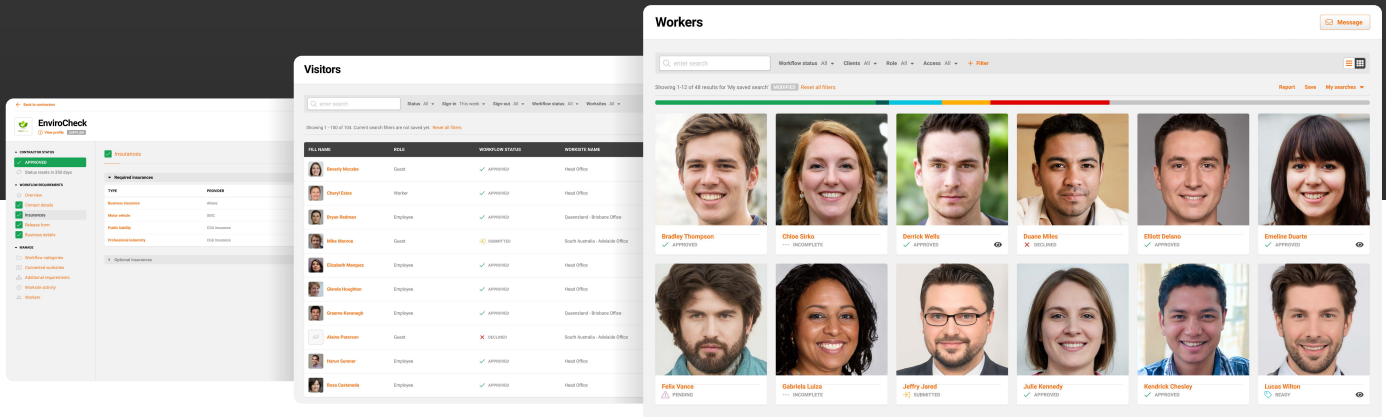
Don Zakroczymski, Head of WHS&E at Growthbuilt

ROLE	WORKFLOW STATUS	WORKSITE NAME	HOST
Guest	✓ APPROVED	Sydney Head Office	Elliott Delano
Worker	✓ APPROVED	Sydney Head Office	Elliott Delano
Employee	✓ APPROVED	Adelaide Warehouse	-
Guest	➔ SUBMITTED	Adelaide Warehouse	Bryan Redman
Employee	✓ APPROVED	Sydney Head Office	-

The quick pivot and adoption of this new system ensured Growthbuilt remained on track and on budget with minimal disruption to workflow.

CLIENT SUCCESSES

The success of Growthbuilt's dynamic response can be narrowed down to three significant processes implemented with Sitepass by INX.



Thorough tracking of personnel 'status', vaccination and test results within the customisable workflow.

Each worker has their own personal account within Sitepass by INX that allows them to upload all supporting documentation to their profile, which is then verified by the Site Manager or Safety Manager before being approved in the system.

Forms have been developed to automate worker status based on customisable conditions applied by Growthbuilt. Constraints include being partially or fully vaccinated, periodic COVID-19 tests and results or exemptions. The system will display the status of a worker as being able to access the site or denied access based on real-time information.

The onsite check-in check-out system will allow or deny a worker to enter a site based on their workflow status, alerting the site leader and the safety manager when a team member's status changes.

Using an objective system without risk of human prejudice ensures consistent safety standards across all sites.

'Paperwork' completed digitally by the worker prior to coming to site.

Sitepass by INX is a user-friendly platform, allowing all contractors to update and upload their own license and qualification information autonomously. These documentations are then verified by the Site Manager or Safety Team prior to the onsite induction.

Growthbuilt has measured that they save 2 hours per worker of manhours by pre-checking credentials digitally. This reduces the time spent delivering inductions and interactions during social distancing and ensures all workers are operating with correct credentials.

- 10 Sectors**
 - Commercial
 - Mixed Use
 - Aged Care
 - Seniors Living
 - Hotels
 - Residential
 - Student Living
 - Retail
 - Education
 - Industrial
- 08 Delivery Methods**
 - Design & Construct
 - Build Only
 - Design Development & Construct
 - Design Finalisation & Construct
 - Construction Management
 - Early Contractor Involvement
 - Cost Planning
 - Guaranteed Maximum Price
- 09 Disciplines**
 - New Build
 - Greenfield
 - Brownfield
 - Fitout
 - Refurbishment
 - Redevelopment
 - Heritage
 - Adaptive Reuse
 - Remedial

- 2500+ Apartments Delivered**
 - New and refurbished apartment buildings delivered throughout inner and greater Sydney
- 200km2+ Commercial Space**
 - Our project teams are strategically allocated based on the demands of the client and individual project requirements
- \$1bn+ Total Project Turnover**
 - Project ranging from \$500k bespoke fitouts to \$100m+ large scale commercial, aged care and residential new builds



Communication - Alert workers efficiently and at short notice through one integrated program.

Rapid changes in business processes such as COVID-19 restriction updates was one of the most significant business challenges of the pandemic. Communicating this to staff was just as big a challenge.

Prior to using Sitepass by INX, Growthbuilt had multiple systems to manage their staff, contractors and visitor information, using spreadsheets to capture their contact details. The process was limited to sign-in information only with vaccination and test result data being recorded separately and re-verified manually each day. These predominantly paper-based, and siloed systems were prone to human error and did not talk to each other.

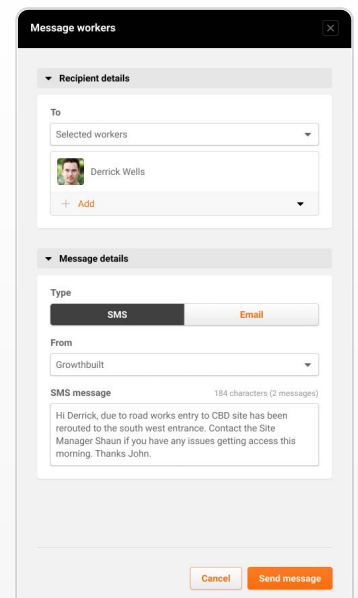
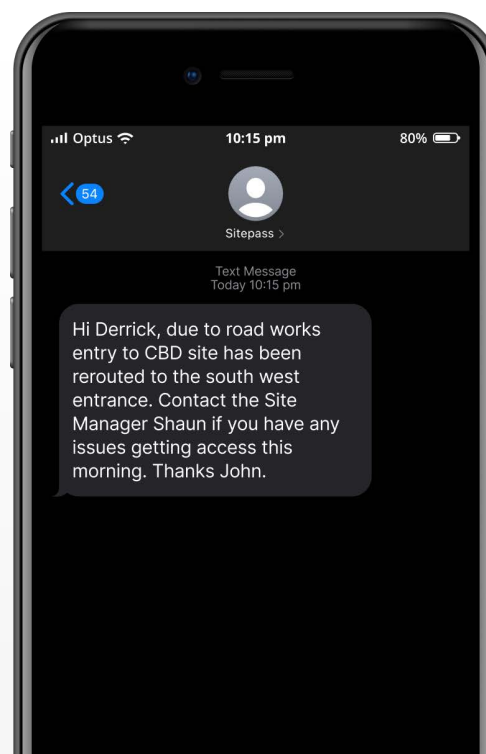
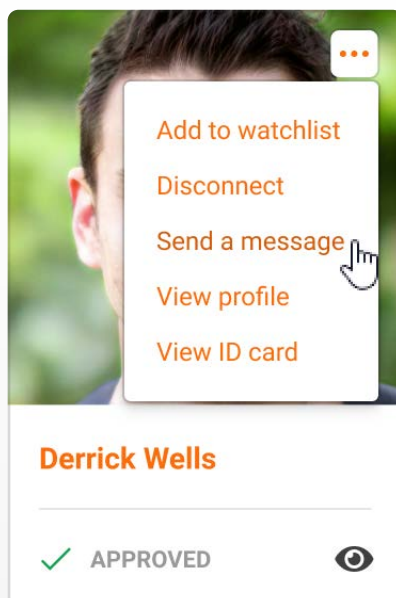
To send an urgent communication alert to the crew on a worksite, it used to take hours to collate contact information and details of who was on site during the exposure window.

This can now be done within the minute of using the customisable reporting dashboard within Sitepass by INX to export a list of workers on site within the specific exposure time, alerting them via email and SMS (including option for non-smartphones and no internet connectivity) immediately and include this information in auditable format.

Sitepass by INX provided Growthbuilt with an up-to-date central register of all contractors, staff, and visitors as well as their contact information. They can send custom messages to the entire workforce from any device, communicate changes in business operations and snap lock downs with emails, messages and SMS alerts.

Sitepass records each sent communication against the user's profile, ensuring the user can see the messages they have received, giving reassurance to the sender that the message has been delivered and record keeping of all communications and recipients for audit purposes.

In one instance, Growthbuilt were able to notify their workers to start self-isolation and testing measures 3 days before the Public Health Unit contacted them, instructing the same.



TANGIBLE RESULTS

Edit Evidence / Proof Submission

Status
✓ Approved

Name of Vaccine
COVID-19 Dose 1

Date of Vaccination
1 September, 2021

Evidence Type

- Vaccine Record Book
- Immunisation record from Australian Immunisation Record or equivalent government agency
- Letter from medical practitioner, nurse, vaccine provider
- Other

Document Upload
Upload a copy of your evidence here for review.

Vaccination Status.jpg
Size: 82.71 KB; Created: 30/9/2021 12:55 PM

Date of Next Vaccination
21 September, 2021

Delete **Cancel** **Submit**

Sitepass by INX has been adopted as the single source of truth for Growthbuilt and will continue to be moving forward. Throughout its implementation they have noticed reduced human errors moving to the digital system and increased efficiency of workflows which have shaped company procedures.

Sitepass by INX as a COVID management solution is a mature and robust system, improved in partnership with Growthbuilt to deal with their response to the pandemic. Proven results from the solution have given confidence to their clients.

“When we show the system to clients, it shows that Growthbuilt goes beyond compliance. Realtime reporting and transparency with clients and our senior leadership team has given confidence to our clients.”

Don Zakroczymski, Head of WHS&E at Growthbuilt

Their comprehensive ‘check-in and check-out’ data has also assisted the public health units by supplying them with up-to-date current worker information, integral for contact tracing, mitigating significant exposure risks.

A recent visit from the Regulator, WorkSafe NSW to one of the Project Sites, resulted in the following feedback.

*“A Regulator came to do inspections of our COVID-19 safety plan compliance and asked about the Sitepass QR code. When explained that the check-in code was part of our Visitor Management System and integrated with recording the vaccination status of workers, he said what he saw was akin to **industry best practice.**”*

Don Zakroczymski, Head of WHS&E at Growthbuilt

CONCLUSION

Implementing Sitepass by INX early and adopting it to suit their business needs gave Growthbuilt confidence in their compliance measures and a head start on maintaining smart safe business practices. Not only do they have a comprehensive real-time snapshot of worker vaccination status to meet government compliance, but they also have many other measures now in place and constantly monitored to reduce risk and increase efficiency.

Growthbuilt now implement the above processes both internally and on all their worksites. “Employee vaccination status and proof are uploaded into Sitepass. It has become our single source of truth,” Don Zakroczymski, Head of WHS&E Growthbuilt.